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**MARIO CESAR ARAUJO** 



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#### **Safe Harbour**

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Such forward looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those in the forward looking statements as a result of various factors.

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### **Agenda**

- ▶ 2007 results highlights
- **▶** The Brazilian market context
- ▶ 2008-10 Plan overview
- **▶** Targets for 2008-10



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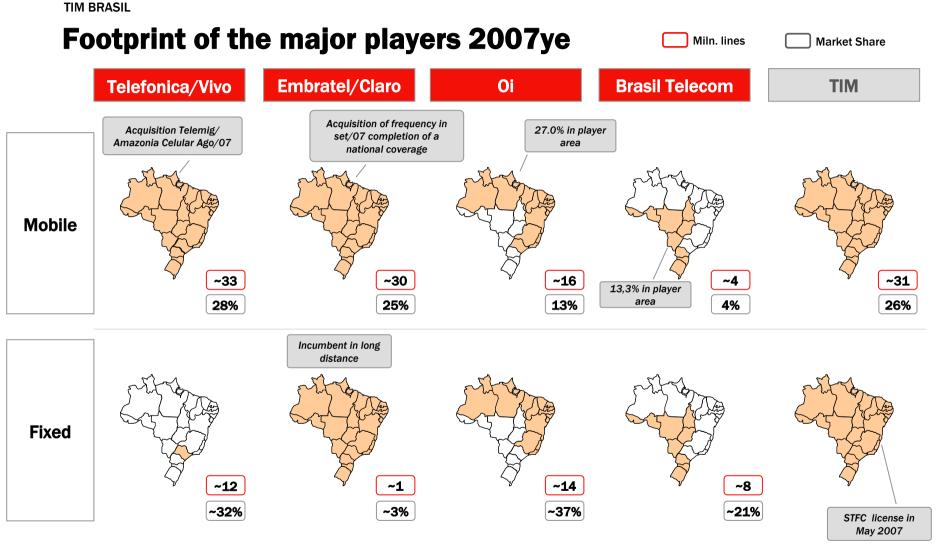
#### Highlights 2007

- ▶ TIM Brasil is positioned as leader in value in the Brazilian mobile market, by means of its:
  - National presence
  - ▶ Innovation in terms of Marketing and Technology
  - Strong brand
- In 2007, main results achieved were:
  - ▶ Leadership in service revenues share (since 2006)
  - ▶ Best value customer mix (postpaid segment) and ARPU above market average
  - ▶ Top of Mind (four times in the last 5 years) and best preference index
  - ▶ Positive Net Cash Flow and positive Net Income
  - ▶ All 2007 targets achieved
- ▶ In 2007, TIM Brasil decided to change through:
  - ▶ Fixed line license acquisition: entrance in fixed and internet market
  - ▶ Launch of a new business model targeting Low ARPU
  - **▶** 3G License acquisition



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#### **TELECOM ITALIA ANALYST & INVESTOR BRIEFING** 2007 Results & Strategic Guidelines

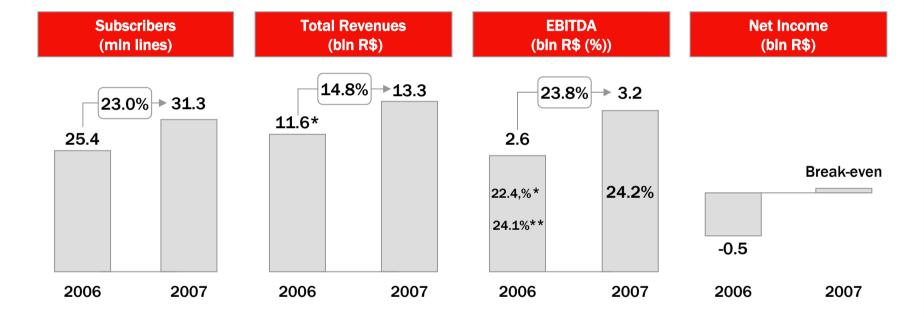




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#### **Leadership with profitability**

IAS



<sup>\*\*</sup>Organic Local currency excluding exceptional items, IAS Gaap



<sup>\*</sup> Figure adjusted considering Bill & Keep elimination starting 01/01/06

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### **Achievement of all 2007 Targets**

IAS	2007 Actual	2007 Targets	l	
Customers Portfolio (MIn SIM)	31.3	~29	$\checkmark$	
M/S TIM Brasil on SIM	25.8%	~26%	$\checkmark$	
Revenues Growth - Organic*	14.8%	>10%	$\checkmark$	22.7% with Bill&Keep vs >15% target
EBITDA margin - Organic	24.2%	~23%	$\checkmark$	
op. Free Cash Flow (mln R\$)	825	Break Even 2007	$\checkmark$	

<sup>\*</sup> Figure adjusted considering Bill & Keep elimination starting 01/01/06



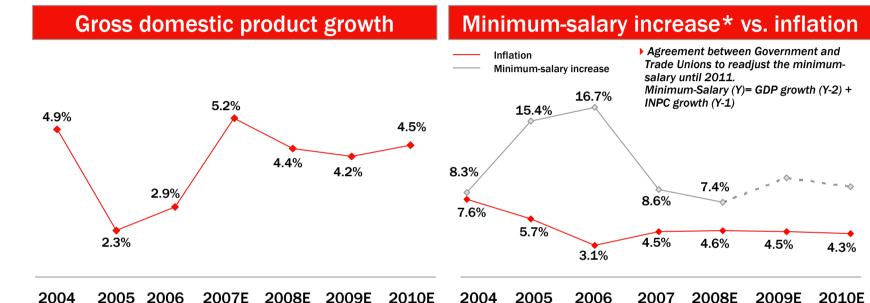
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#### **Political and Economic Scenario**



- ▶ PAC investments approx. R\$ 500 bln to R\$ 900 bln between 2007 2010.
- ▶ Lower interest rates producing a record bank lending, powering consumer spending
- ▶ Positive Trade Balance since 2001
- In January '08, Brazil became a net foreign creditor for the first time in history.

Source: Brazilian Central Bank, Abinee, BNDES



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#### **Regulatory framework**

#### 2008 2009-10 Definition of cost based model by Introduction of the new cost-based model **Termination rate (VU-M)** of regulatory accountability. Anatel **Number Portability (F+M)** ▶ Commercial launch 2H/08. Full implementation (1Q/09) Fixed license since 2007. 3G and Wimax: high competition on 3G License of frequency available **3G License/Fixed license** broadband market in 1Q/08 Value payment R\$ 1.3bln for 3G Possibility of new auction of 3G frequencies (5 MHz band). ▶ Stringent obligations from 3G acquisition ▶ License of frequency available in Wi-Max License contracts 2008 Partially regulated commercially Unbundling Commercially viable not viable Permission for telecom Increase PayTV offers into Telecom market Bill 29 (PL 29) companies to provide PayTV Brazilian government stimulating national TV content content

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### TELECOM ITALIA ANALYST & INVESTOR BRIEFING 2007 Results & Strategic Guidelines

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#### **Competitive Scenario**

#### **Challenges ahead**

2007

#### 2008

- Tim will no longer be the only national player
- A 4<sup>th</sup> operator will start in São Paulo, 35% of Brazilian GDP
- Mergers & Acquisitions will continue in 2008
  - Oi and Brasil Telecom
  - Telemig acquisition by VIVO and Amazonia by Oi.
- Number portability
- New mobile operator rules (SMP)
- Launch of 3G
- Handset subsidy

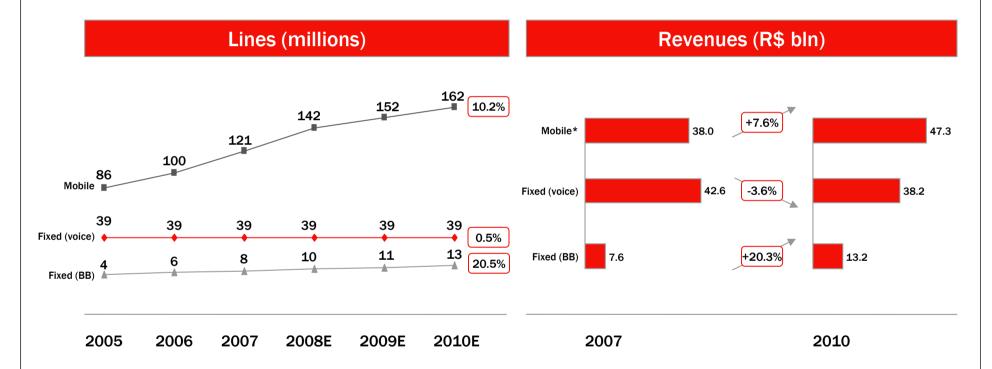


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#### **Market Evolution**

CAGR 07-10



Source: Internal estimate
\* Service revenues

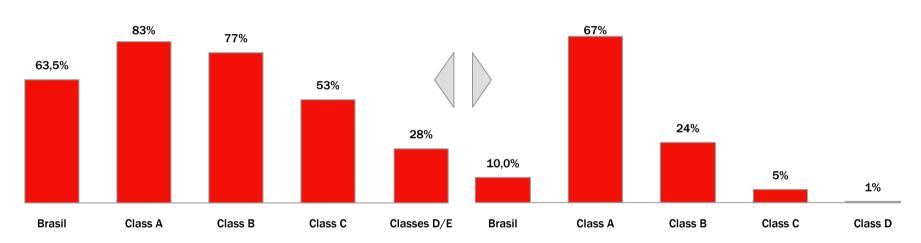


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# Mobile residual market in lower classes and broadband penetration

#### Mobile penetration by social class

#### **Broadband penetration by social class**



MS = Minimum-salary = R\$ 415.00 / month

Class A > 20 MS

Class B > 10 and < 20 MS

Class C > 5 and < 10 MS

Class D > 3 and < 5 MS

Class E > 1 and < 3 MS

Source: IBGE (PNAD, 2006), CGI 2006, Consumer Market Sizing Research



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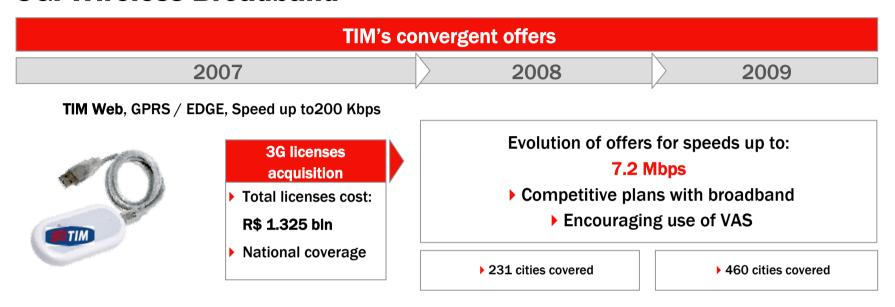
### In 2008 TIM will continue to execute on the following strategy

#### **Market Evidence** Strategic goals **Guidelines** Postpaid: increase cross/up selling and Generate more value from the loyalty Mobile customer base **Core Business** Prepaid: efficiency in acquisition cost Optimize services offer to increase profitability Corporate: increase portfolio share Increase focus on fixed voice services, through pure Convergence fixed offer, leveraging number portability. Potential market Attack the fixed-line and Compete on Broadband market with 3G/HSPA. Take advantage of PCs sales boom. revenue: ~R\$50bln broadband market Increase customer value with mobile, data and fixed bundle offer. Low-ARPU Micro-recharges: R\$1; R\$3 and R\$5 7 Grow customer base ensuring Potential customers profitability market: 60mln 8 Extensive door-to-door sales channel



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#### **3G: Wireless Broadband**



- The PC market\* in Brazil will grow +21.3% in 2008 reaching 12.9 mln units, of which 88.3% Desktops and 21.7% Laptops
- Brazil has the highest usage of internet per home user, 23 hours and 04 minutes per month \*\*
- As of Sept 2007 Brazilian dial up internet home users totaled 7.1 mln



<sup>\*</sup> IBOPE/Netratings - November 2007

<sup>\*\*</sup> IDC 2007

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### **TIM Brasil targets**

IAS	2007 Actual	2008 Targets	2010 Targets
Customer Portfolio (MIn SIM)	31.3	~37	~43
Mkt Share on SIM	25.8%	~26%	stable
Revenues Growth - Organic	14.8%*	> 12%	~8% (CAGR '07-'10)
EBITDA margin - Organic	24.2%	> 24%	~ 29%
CAPEX (Bln €)	0.9	~1.5	~ 3.0 (Cum. '08-10)
License 3G excluded		~1.0	~ 2.5 (cum. 08-10)

<sup>\*</sup> Growth considering Bill & Keep elimination starting 01/01/06 Revenues growth reported: 22.7%



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# TELECOM ITALIA ANALYST & INVESTOR BRIEFING 2007 Results & Strategic Guidelines

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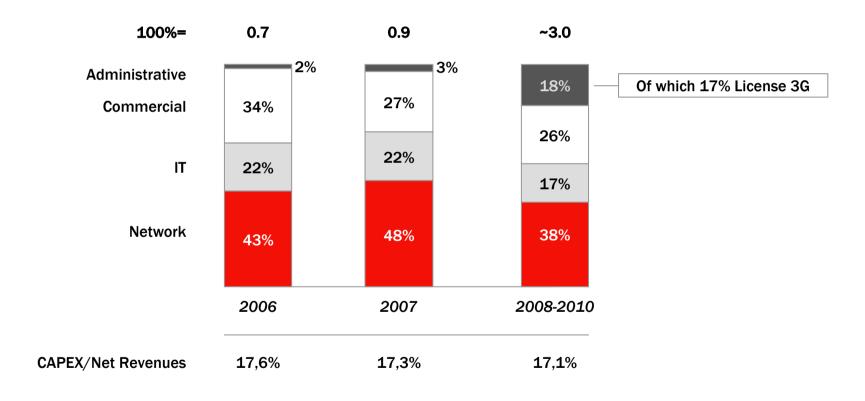
Back Up



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#### **CAPEX** evolution breakdown

IAS, Bln Euros





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#### **3G Licenses**

- ▶ Brazil's telecoms regulator Anatel, during the 2.100MHz 3G Auction, raised a total of 5.3 bln Reais (US\$2.9 bln), representing an 86.7% premium over the bid base prices
- ▶ TIM Brasil acquired 10+10 MHz for all areas, but for:
  - ▶ Area III e IV, São Paulo Metropolitan area and North Region: TIM acquired 15+15 MHz
  - Area VII, Cities of Minas Gerais State that are considered part of "Triangulo Mineiro": Despite not having acquired 2.100MHz license in this small area, TIM will be able to provide 3G services based on the current 850 MHz license

