

TIM S.p.A.

Registered Office, Via Gaetano Negri 1, Milan
General Administration and Secondary Office, Corso d'Italia 41, Rome
Certified email address (PEC): telecomitalia@pec.telecomitalia.it
Share capital € 11,677,002,855.10, fully paid-up
Tax Code, VAT and Milano-Monza Brianza-Lodi Register of Companies No. 00488410010

SPECIAL MEETING OF SAVINGS SHAREHOLDERS

24 May 2019 at 12,00 p.m.
Viale Toscana 3, Rozzano (Milan)

**REPORT BY COMMON REPRESENTATIVE OF SAVINGS
SHAREHOLDERS**

As required by law, with notice of meeting published on 28 March 2019 the Common Representative, Dario Trevisan, Lawyer, called a special meeting of the savings shareholders in TIM S.p.A. (“TIM” and/or “Company”) in a single call for 24 May 2019 at 12.00 p.m., to deliberate on the following items on the agenda:

1. *“Statement regarding the fund established for expenses required to protect common interests”*
2. *“Appointment of Common Representative – relevant and consequent resolutions”*

The Common Representative therefore deemed it appropriate to prepare this report in the interests of the category represented; in it he describes the actions taken for the implementation of his appointment, the expenses sustained/to be sustained and payable from the Common Fund pursuant to Art. 146, paragraph 1, Italian Leg. Dec. 58/98, and reserves the right to take any further action at shareholder meetings.

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1. Statement regarding the fund established for expenses required to protect common interests

With regard to the first item on the agenda, during the 2016–2018 three-year period the Common Representative represented and promoted the interests of the category. For this purpose, he:

- maintained constant contact with the Company's savings shareholders;

- received from the Company information about the management, activities and operations carried out by the same in accordance with legal and by-law requirements and analysed the contents;
- interfaced with the Company's competent offices and top management in the interests of the category represented;
- attended Company meetings, specifically the special meeting on 15 June 2016, the ordinary meeting on 4 May 2017, the ordinary meeting on 24 April 2018, the ordinary meeting on 4 May 2018, the ordinary meeting on 29 March 2019, and will take part in the special meeting on 24 May 2019.

On 16 May 2016 - the date on which the Common Representative presented the report at the end of his appointment for the 2013–2015 three-year period - the Common Fund amounted to € 1,831,354.70 (excluding the Telecom Italia Media S.p.A component which will be indicated below). At the date of this Report, the Common Fund, only a minimum part of which was used to protect the interests of TIM savings shareholders, would still fully cover any future expenses that may be necessary, as indicated below.

At this time, it is deemed appropriate to reiterate that which was already outlined by the Common Representative at the end of the previous three-year appointment with regard to the dispute initiated by TIM in relation to the use of the Common Fund, followed by the relevant update. As is known, on 25 September 2015 an agreement was signed between Telecom Italia Media S.p.A. and TIM for the merger by incorporation of the former; the operation went into effect at 23.59 p.m. on 30 September 2015. Also on 30 September 2015, but a few hours before the aforementioned merger went into effect, the meeting of Telecom Italia Media S.p.A. savings shareholders approved the statement by the common representative at that time, Mr Dario Romano Radaelli, who recorded that the relevant Common Fund had a positive balance of € 15,532.68, and also resolved to increase the said Common Fund by € 350,000.00.

Because of the merger operation, the corporate bodies of the incorporated Telecom Italia Media S.p.A. ceased to exist, as did the role of common representative of the category of savings shareholders in the said company. The amount remaining in the relevant Common Fund would be added to the corresponding Common Fund of the category of savings shareholders in TIM (which now also includes the former savings shareholders in Telecom Italia Media S.p.A.). For this reason, when the merger went into effect, both TIM and the Common Representative requested the former common representative of the savings shareholders in the incorporated

Telecom Media S.p.A. to provide all the background material and documents regarding the management and use of the Common Fund of the category, the relevant statement, and to return to TIM the sum remaining after the use of the same. In the absence of a positive response, in a Writ served on the undersigned Common Representative on 28 December 2015 (deemed the only recipient of the action for ending the appointment covered by Mr Radaelli at the time), TIM proposed appealing against the aforementioned resolution before the Court of Milan, also with regard to the part pertaining to the approval of the integration of the Common Fund. The Common Representative, assisted by the appointed lawyers, appeared before the above Court in support of the requests put forward by TIM, deeming, amongst other things, that the sum remaining in the Common Fund of the category of the (former) savings shareholders in Telecom Italia Media S.p.A. was understood to be integrated - as a result of the merger - with the corresponding Common Fund of the category of savings shareholders in TIM, which can be enjoyed also by the (former) savings shareholders in Telecom Italia Media S.p.A. Mr Radaelli appeared before the Court independently and requested that the Common Fund should remain available to the same.

With judgement 10912/2017 the Court of Milan granted Mr Radaelli's request, deeming that the Telecom Italia Media S.p.A. Common Fund would be necessary to continue the appeal against the merger ruling established by the same before the Court of Rome in the name and of behalf of the (former) savings shareholders in Telecom Italia Media S.p.A. This judgement was appealed against by TIM and the Common Representative in that from many aspects it was deemed questionable from a purely juridical point of view, including Mr Radaelli's request to keep the remainder of the Common Fund in the name of Telecom Italia Media S.p.A. Currently, the judgement regarding the appeal is still pending.

As already announced during the TIM special meeting on 15 June 2016, the fees for the lawyers assisting the Common Representative have been agreed in accordance with judicial fees. For both and for the entire first instance proceedings the amount may not exceed € 25,000.00, in addition to overheads and legal charges. To these must be added the costs of the second instance proceedings entrusted to the same professionals which, again in line with judicial fees, are estimated at an amount that may not exceed € 30,000.00, in addition to overheads and legal charges. Currently, these sums have not yet been paid or deducted from the Common Fund. It should also be noted that the Common Representative contributed professionally to this dispute by carrying out the investigation and assessment of the case from a purely juridical aspect. Therefore no expenses were payable from the Common Fund as,

also in this case, he availed himself of the collaboration of professionals from his own chambers.

Lastly, it should be noted that for the meetings with corporate top management during the three-year period, out-of-pocket expenses totalled € 1,319.81, which have already been charged to the Common Fund.

Given the above, at the date of this report the amount remaining in the Common Fund of the category (excluding, at the moment, the Telecom Italia Media S.p.A. component), stands at € 1,830,034.89, an amount that – even after the reduction in professional fees for the lawyers appointed to conduct the aforementioned legal defence and out-of-pocket expenses - will still be sufficient to cover any future expenses necessary for protecting the common interests of the category, given also that in accordance with the provisions of the by-law the remuneration of the Common Representative is the responsibility of TIM.

Given the above, in presenting his statement the Common Representative requests that the special meeting expresses its approval of the same.

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2. “Appointment of Common Representative – relevant and consequent resolutions”

With reference to the second item on the agenda regarding the appointment of the new Common Representative, the determination of the term of office and the relevant remuneration, it should be reiterated that the special meeting on 15 June 2016 established the term of office as three financial years and an annual remuneration of € 36,000.00. The Common Representative's mandate expired with the approval of the financial statements for the year ended 31 December 2018 and therefore a new common representative must be appointed.

Consequently, the Special Meeting is called today to decide on the appointment of the common representative for the 2019- 2021 three-year period by the majority of those present, irrespective of the category capital represented by the shareholders present. To this end, it should be noted that in accordance with Art. 2417 of the Italian Civil Code pursuant to Art. 147 of Italian Leg. Dec. 58/1998, the common representative may be chosen also from amongst non-shareholders, legal entities authorised to provide investment services, and trust companies. The maximum period of office may not exceed three financial years.

Given that some category shareholders have expressed their intention to support the appointment of the undersigned to cover the same role also for the next three-year period, the latter declares that he is willing to accept the renewal of the mandate for the 2019-2021 three-year period and, in any case, until the approval of the financial statements at 31 December 2021, with the same annual remuneration and within the terms indicated above. In order to provide complete information for those shareholders who wish to support this renewal, the curriculum vitae of the undersigned is attached herewith.

Yours sincerely,

Milan, 2 May 2019

A handwritten signature in black ink, appearing to read 'Dario Trevisan', written in a cursive style.

Dario Trevisan, Lawyer

Common Representative
of TIM S.p.A. Savings Shareholders

Curriculum Vitae

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Mr. Dario Trevisan was born in Milan Italy, May, 4th 1964, and admitted to the bar in 1991. He graduated at University of Milan (J.D.) maxima cum laude in 1988.

Practice Area: Corporate Law, Financial Markets Law, Corporate Governance practice, Litigation.

Founder and managing partner of Trevisan & Associates Law Firm which specializes in Corporate Law, Financial Markets Law, Corporate Governance practice and Litigation. Trevisan & Associates has long been providing consulting and assistance in legal matters regarding corporate governance, including advising institutional investors in their assessment on the conduct of issuers and of Board of Directors and Statutory Auditors, in respect to the international principles and local codes or in the frame of any disputes which may arise among said subjects. Trevisan & Associates is the leader in Italy with regard to institutional investors' representation, attendance and proxy voting at the AGM called by Italian listed companies.

SPECIALIZATION AREAS

- Corporate Law, Commercial, Banking and Financial Intermediaries
- Bankruptcy
- Community Law and International
- Litigation also international

CURRENT POSITION

- Since March 2018 member of Supervisory Committee Law 231 of “*RBC Investor & Treasury Services*”
- Since March 2018 member of Supervisory Committee Law 231 of “*Macchia Rotonda Solar S.r.l.*”
- Since May 2017 he has been the Saving Shareholders Representative of the listed company “*Buzzi Unicem*”
- Since May 2013 he has been the Saving Shareholders Representative of the listed company “*Telecom Italia S.p.A*”
- Since June 2012 he has been Statutory Auditor of the “*MMC S.r.l.*” Group
- Since January 2010 he was appointed Chairman and effective member of the Supervisory Committee of “*Maflow Group.*” in extraordinary proceeding

- He is a member of International Council of Institutional Investors. The Council of Institutional Investors is a nonprofit association of public, union and corporate pension funds with combined assets that exceed \$3 trillion. Member funds are major long-term shareowners.
- He is a member and co-founder of International Corporate Governance Network, a global membership organisation of over 500 leaders in corporate governance based in 50 countries with a mission to raise standards of corporate governance worldwide.
- Since 2004 - after the collapse of Parmalat Group, (Euro 22 billion of liabilities), he was appointed a member of the Supervisory Committee of “*Parmalat Finanziaria S.p.A.*” in extraordinary proceeding of the same and other companies of Parmalat Group.

PERFORMED ROLES

- Since February 2018 until the completion of the Business Combination with “*Net Insurance S.p.A.*”, he was member of the Board of Directors of the SPAC “*Archimede S.p.A.*”
- Since January 2015 until April 2018 he was the Saving Shareholders Representative of the listed company “*Intesa San Paolo*”
- Since April 2014 until April 2017 he was independent non-executive member of the Board of the listed company “*Vianini Industria S.p.A.*”
- Since October 2011 until April 2017 he was president of the OdV and Enterprise Risk Management of the “*Dompé Farmaceutici S.p.A.*”
- Since May 2008 until August 2016 he was the Saving Shareholders Representative of the listed company “*Italmobiliare S.p.A.*”
- Since June 2012 until June 2015 he was the Saving Shareholders Representative of the listed company “*Unipol Sai S.p.A.*”
- Since April 2012 until April 2015 he was independent non-executive member of the Board of the “*Dompé Farmaceutici S.p.A.*”
- Since September 2013 until May 2014 he has been appointed the Saving Shareholders (class “B”) Representative of the listed company “*Rcs MediaGroup S.p.A.*”
- Since April 2010 until June 2014 he has been appointed the Saving Shareholders Representative of the listed company “*Italcementi S.p.A.*”
- Since June 2003 until April 2013 he has been a member of the Board of Directors of the listed company “*Prelios S.p.A.*” (former Pirelli Real Estate S.p.A.) and he has been Lead Independent Director, Chairman of the Supervisory Committee and Audit Committee of the company.
- Since April 2010 until November 2010 he has been appointed by the Court of Milan and Ministry of Economic Development, Extraordinary Commissioner of OSC Service Center S.p.A. (owned by a listed

company Omnia Network S.p.A) declared insolvent in 2009 accounting more than 2.200 employees.

- Since August 2006 to February 2009 he has been Chairman of “*Intra Private Bank S.p.A*”, a private bank incorporated under the Italian laws, having Euro 1 billion in cash deposits and asset under management.
- Since may 2001 until 2007 he was the non convertible Saving Shareholders’ Corporate Representative of the former listed company “*Marzotto & Figli S.p.A.*”.
- In 2005 he was the Saving Shareholders' Corporate Representative of the listed company “*Valentino S.p.A.*”.
- Since October 1996 until April 2003 he was a Member of the Board of Directors of the listed company “*Ing. Olivetti S.p.A.*” (today “*Telecom Italia S.p.A.*”) and he was also member of the company’s Audit Committee.
- Since May 2000 until 2002, he has been the Saving Shareholders’ Corporate Representative of “*Banca Nazionale dell’Agricoltura*”.
- In 1999 he was a member of the Board of Directors of “*SNIA S.p.A.*” and member of the “Top Management remuneration committee”.

In particular:

- He contributed on legal matters regarding corporate law to “*Il Sole 24 Ore*”, in the column “*L’Esperto risponde*”.
- He was co-author of *Current trend in regulating Corporate Governance by the European Community*, Euromoney Book, 2003.
- He was member of the Group of Experts appointed by the Minister of Justice of Netherlands to propose the harmonization of the European legislation concerning the issue of the Cross Border Proxy Voting in Europe, which report has been published in June 2002 and which conclusions have been adopted by the High Level Group of Company Experts appointed by the European Commission.

Speaker and/or moderator following conferences

- Speaker at the Conference “*ICGN International Corporate Governance Network Annual Conference Milan 2018*” *Managing Conflict and dissenting voices on boards*” organized by ICGN S.r.l in collaboration with Assogestioni e Unicredit, june 2018
- Speaker at the Conference “*Assembly Season 2018 - Governance rules and preparation of the Assemblies*” organized by Paradigma Srl, february 2018
- Speaker at the Conference “*Il voto di lista nella governance delle società quotate*” organized by Ordine dei Dottori Commercialisti e degli Esperti Contabili di Milano, april 2017

- Speaker at the Conference “*Governance rules and preparation of the Assemblies*” organized by Paradigma Srl, January 2017
- Speaker at the Conference “*The corporate governance Italian banks in according of the new ownership structure: risks, opportunities and future prospects*” organized by ABLP, October 2016
- Moderator – Around Table “*London Institutional Investor and Corporate Issuer Roundtable*” organized by Broadridge, September 2016
- Moderator – Around Table “*Il Company Secretary - roles, tasks and responsibilities*” organized by Paradigma Srl - Research and Corporate Culture, June 2016
- Speaker – Around Table “what engagement is all about?” organized by Assogestioni, June 2016
- Speaker at the Conference “*Corporate governance and the principles of self-regulation in the light of the news 2016*”, organized by Paradigma Srl - Research and Corporate Culture, June 2016: “The activist funds: new scenarios for the companies quoted on the Italian stock exchange”
- Speaker at the Conference “Season shareholders 2016 – Experiences in 2015 and recent regulatory developments”, organized by Paradigma Srl - Research and Corporate Culture, February 2016: “The Role of Shareholders during the shareholder’s meeting in various corporate models”.
- Moderator and co-sponsor of the organizing committee of the 15th European Corporate Governance Conference of October 2014, supported by the Italian Stock Exchange in partnership with Assonime (National Association of Italian Issuers), Assogestioni (National Association of Italian Asset Managers), Ministry of Economy and Finance of Italy and CONSOB (National Commission for Companies and the Stock Exchange), with such top speakers as Mr. Pier Carlo Padoan (Minister of Economy and Finance of Italy), Mr. Giuseppe Vegas (Chairman, CONSOB), Mr. Ugo Bassi (Director for Capital and Companies, DG Internal Market and Services, European Commission), Ms. Gabriela Ramos (Chief of Staff & G20 Sherpa, OECD), Mr. Lars-Erik Forsgard (Chairman, ECODA), Mr. Marcello Bianchi (Chairman Corporate Governance Committee OECD), Mr. Alessandro Rivera (Director General for Financial Sector, Department of the Treasury, Ministry of Economy and Finance) Mr. Massimo Tononi (Chairman, Mr. Borsa Italiana S.p.A.), Mr. Raffaele Jerusalemi (CEO, Borsa Italiana S.p.A), Mr. Stefano Micossi (General Director, Assonime), Mr. Fabio Galli (General Director, Assogestioni), Ms. Emma Marcegaglia (Chairman, ENI), Mr. Gabriele Galateri di Genola (Chairman, Assicurazioni Generali), Mr. Marco Tronchetti Provera (Chairman and CEO, Pirelli & C.), Mr. Antonino Cusimano (General Counsel, Head of

Legal Affairs di Telecom Italia), Mr. Claudio Costamagna (Chairman, Salini Impregilo).

- Speaker at the Conference "*Corporate governance, internal controls and risk management in the new provisions of the Bank of Italy. Circular no. 285/2013 and the first update of 6 May 2014*" organized by Paradigma Srl - Research and Corporate Culture, September 2014: "The Editor of Corporate Governance Project Exercise. The choices of the governance model. Role and powers of the Assembly. Description of the choices related to the organizational structure, the rights of shareholders, the financial structure, the procedures for managing conflicts of interest. Mode of connection between parent and group companies. Statutory schemes and organizational practices. The organizational changes that require significant upgrading of the project."
- Speaker at Conference "*Shareholders' Meeting and Corporate Governance: Proxy Seasons 2014*" organized by Georgeson in Milano, July 2014.
- Speaker at Conference "*Expectations of investors and companies in the face of 21st century challenges*" organized by International Corporate Governance Network (ICGN) Amsterdam, June 2014.
- Speaker at Conference "*Preparation of shareholders' meeting 2014*" organized by Paradigma S.r.l - Cultural research of enterprise - in January 2014: "*Voting by proxy. The proxy voting and international practice - the supply and transmission of the proxy - Conflict of interests of the representative and substitutes - Exercise of voting by the delegate - Contents of solicitation and disclosure requirements*".
- Speaker at Conference "*Guidelines for the supplementary pension. The engagement. A responsible and sustainable investment strategy, change-oriented*" organized by Forum Finanza Sostenibile in Milano – October 2013: "*The proxy voting*".
- Speaker at Conference "*New rules of corporate governance and provision of the Shareholders' Meeting Campaign of 2013*" organized by Paradigma Srl – cultural research of enterprise, in January 2013: "*Integration order of the day and the right to put question before the Shareholders' Meeting*"
- Moderator and co-sponsor of the organizing committee of the ICGN Milan Conference "ICGN – Mid Year Conference Milan 2013" of March 2013, hosted by the Italian Stock Exchange and sponsored by Assogestioni (National Association of Italian Asset Managers) and Assonime (National Association of Italian Issuers), on corporate governance, with such top speakers as Mr. Massimo Tononi (Chairman, Borsa Italiana S.p.A.- Italian Stock Exchange), Mr. Ugo Bassi (Director of Capital and Companies, Director of General Internal Market and Services, European Commission, Belgium), Mr. Gabriele Galateri di Genola (Chairman, Italian Corporate Governance Committee Chairman, Assicurazioni Generali), Mr. Marcello Bianchi (Chairman of the OECD Corporate Governance Committee and Head of Corporate Governance

Division, CONSOB), Mr. Stefano Micossi (Director General Assonime), Mr. Giuseppe Recchi (Chairman, ENI), Ms. Magda Bianco (Head of Law & Economics Division, Bank of Italy Research Department), Ms. Michelle Edkins, (Managing Director, Corporate Governance and Responsible Investment BlackRock), Mr. Luigi G. Zingales, (Finance professor, University of Chicago Booth School of Business), Mr. Fabio Galli (Director General, Assogestioni), with the participation of a large number of institutional foreign and Italian investors, among which, particularly, BlackRock, Fidelity, TIAA-CREF, Natixis, Jupiter, Legal & General, Newton, Norges Bank, Hermes, Railpen, but also of their advisors ISS-Institutional Shareholder Services and Glass Lewis & Co, LLC, represented by Mr. Gary Retelny (Managing Director and President of ISS) and Ms. Katherine Rabin (CEO of Glass Lewis), but also of the leading Italian issuers.

- Moderator and Chairman of the organizing committee of the ICGN Milan Conference sponsored by the Italian Stock Exchange”, “*Companies as Citizens: The role of corporate governance*”, July 10-11-12, 2002, with such speakers as Prof. Luigi Spaventa, (former Chairman of Consob the Public Authority responsible for regulating the Italian securities market.), Prof. Angelo Tantazzi (Chairman of the Italian Stock Exchange), Dott. Massimo Capuano (CEO - Italian Stock Exchange), Dott. Alessandro Profumo, (CEO of Unicredit) Prof. Guido Ferrarini (Chief Independent Director of Telecom Italia), Dott. Domenico De Sole (former CEO of Gucci), Dott. Stefano Micossi (CEO of Assonime), Dott. Guido Cammarano (Chairman of Assogestioni), Dott. Riccardo Perissich (Executive of Pirelli), Prof. Luigi Bianchi (independent director of Assicurazioni Generali and including the Chairman of the Board of Directors of CalPERS and the CEO of TIAA-CREF.
- Speaker at the Federation of European Securities Exchanges (FESE) conference, 12-13th June 2003, “*Europe’s Financial Markets in a Global Setting*”.
- Speaker at the Conference on “*Implementation of the "shareholders' rights" (Directive 2007/36/EC) The shareholders meetings of listed companies - impact and organizational solutions*”, Milan - 14th January 2010.
- Speaker at the Conference on “*The Annual Shareholders Meeting and Record Date (Directive 2007/36/EC)*”, Milan - 10th February 2010.
- Speaker at the Conference on “*Shareholders rights - the new rules meetings, record date and statutory amendments - Directive 2007/36/EC - legislative decree transposing*”, Milan - 22th February 2010.
- Speaker at the Round Table on “*Corporate Governance: “What's new for the submission of lists of institutional investors for the election of officers in listed companies”* organized by Assogestioni - The Italian association of investments companies, Milan - 23th April 2010.
- Speaker at the Conference on “*Rights of shareholders of listed Company*”, Milan - 27-28th May 2010.

- Speaker at the Conference on “*Shareholder Rights and assembly rules*”, Milan - 12th October 2010.
- Speaker at the Conference on “*Bank of Italy and Consob regulations on proxy voting*”, Milan - 17th November 2010 - Borsa Italiana London Stock Exchange Group.
- Speaker at the Workshop on “*The proxy voting agent of the Shareholders’ Listed Companies*”, Milan - 23th February 2011, Borsa Italiana London Stock Exchange Group.
- Speaker on “*Shareholders meeting of the Listed Companies*”, 23rd-24th March 2011.
- Speaker on “*Governance of Corporate Audit and the Companies administrative liabilities*”, 30th-31st March 2011.
- He attended the Meeting “*Looking Ahead*” organized by CII Council of Institutional Investors in Washington, the 3rd-4th April 2011.
- He contributed, during the years 2011-2012, on the project of World Bank Group “*The Investing Across Borders Project 2012*”
- Speaker at “*Global Shareholders Activism*” Conference, Paris - May 2008, Institutional Investors Educational Foundation including Senator Paul Sarbanes, and Chief Justice Myron T., Steele of Delaware United States.
- Speaker at “*Corporate Internal Audit and new liabilities*” PriceWaterhouseCoopers Conference, Rome - February 2008, including Lamberto Cardia Chairman of Consob, Alfonso dell’Isola, Maurizio Eufemi, Paolo Ielo, Massimo Mantovani, Andrea Monorchio, Giancarlo Montedoro, Alessandro Pajno, Roberto Pinza, Mario Saricinelli, Paierangelo Schiavi, Paola Severino di Benedetto, Antonio Taverna, Luisa Torchia, Andrea Zoppini.
- He attended the Meeting “*What does the future hold for active shareholders?*” organized by ICGN International Corporate Governance Network in Amsterdam, the 2nd-3rd March 2009.
- Speaker at the Conference on “*Market’s Rules or Rule’s Market?*”, Milan - October 2006 - PriceWaterhouseCoopers and Arel, including Antonio Taverna, Luisa Torchia, Andrea Zoppini, Roberto Nicastro, Carmine Di Noia, Carolyn Dittmeier, Massimo Bertolini, Roberto Pinza, Pierangelo Schiavi, Maurizio Faroni, Valter Lazzari and Gabriele Villa.
- Speaker at the Conference on “*Quality and transparence of companies information*”, Verona – April 2005, including Marco Bongiovanni, Giorgio Brunetti, Enzo Cardì, Stefano D’Angelo, Ranieri De Marchis, Franco Ferrarini, Luca Giacomelli, Fabio Innocenzi, Alessandro Lai, Gian Pietro Leoni, Sandro Salvati.
- Speaker on “*IPE & Multi Pensions Conference*”, Amsterdam - December 2005.

- Speaker at Round Table on “*The Law reform of Banche Popolari*”, Milan – 2005 – PriceWaterHouseCoopers, including Emilio Zanetti, Carlo Fratta Pasini, Roberto Pinza, Michele Vietti, Andrea Zoppini, Giuseppe Pirola.
- Speaker at Round Table on “*Corporate Governance, the role of institutional investors and financial stakeholder finanziari*”, Mantova - October 2004, including Mauro Bongiovanni, Guido Cammarano, Maurizio Faroni, Fabio Innocenzi, Alessandro Lai, Giuseppe Menzi, Stefano Preda, Ruggero Ruggeri, Sandro Salvati, Giuliano Tagliavini, Antonio Taverna and Bruno Tosoni.
- Speaker at Round Table on “*The administrative- criminal liability of the unlimited liabilities companies in the Groups* ” – PriceWaterHouseCoope, including Maurizia Angelo Comneno, Giovanni Arnone, Guido Fagiani, Antonio Fiorella, Francesco Greco, Franco Lagro, Carmine Lavanda, Roberto Pinza, Vincenzo Pontolillo, Mario Sarcinelli, Paola Severino Di Benedetto, Michele Vietti, Andrea Zoppini.
- Speaker at Council of Institutional Investors (C.I.I.) on “*Corporate governance developments internationally*”, Spring 2004.
- Speaker at Round Table on “*Global Shareholders Activism Conference 7 eu*”, Paris – 15th-16th May 2008 - Institutional Investor Education Foundation.
- Speaker at the Conference on “*The non-competition agreement and unfair trade practice in the distribution of financial services and products. Unfair practice of Financial Promoters. The new rules and regulations governing the non-competition agreement*”.
- Speaker at the “short” master course on “*The role and profession of investment consultants*”.
- Speaker at the Council of Institutional Investors (C.I.I.) on “*Global corporate governance and investment issues*”, Spring 2001.
- Speaker at the “*Locafit BNL Group*” convention.
- Speaker at the Conference on “*Il Leonardo:Asset Management and the Euro: the New Frontiers of Financial Analysis*”.
- Speaker at the Conference on “*The new tax treatment of financial transactions and usage of benchmark*”.
- Speaker at the Conference of the International Corporate Governance Network (I.C.G.N.) on “*Proxy Contests*”, Paris.
- Speaker at the course on “*The regulations governing financial markets*”.
- Speaker at the Conference on “*B.O.C. and securities of privatized companies: the protection of investors’ and user’ rights*”.

- Speaker at the Conference on “*The internal audit of enterprises*” - National Chartered Accountants and Fiscal Advisors Association.
- Speaker at the Conference on “*Cross Border Insolvency*”, Milan - 8th May 2009 - AVRIO Meeting.
- Speaker at the Conference on “*Record Date*” Directive 2007/36/CE”, Milan - 21st May 2009.
- Speaker at the Conference on “*The Ordinary and Extraordinary Shareholders Meeting. The reform of Corporate law and the new EU rules*”, Milan - 22-23rd October 2009.

April 2019